



2025-2026 City Manager's Recommended Budget

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October 14, 2024



Agenda

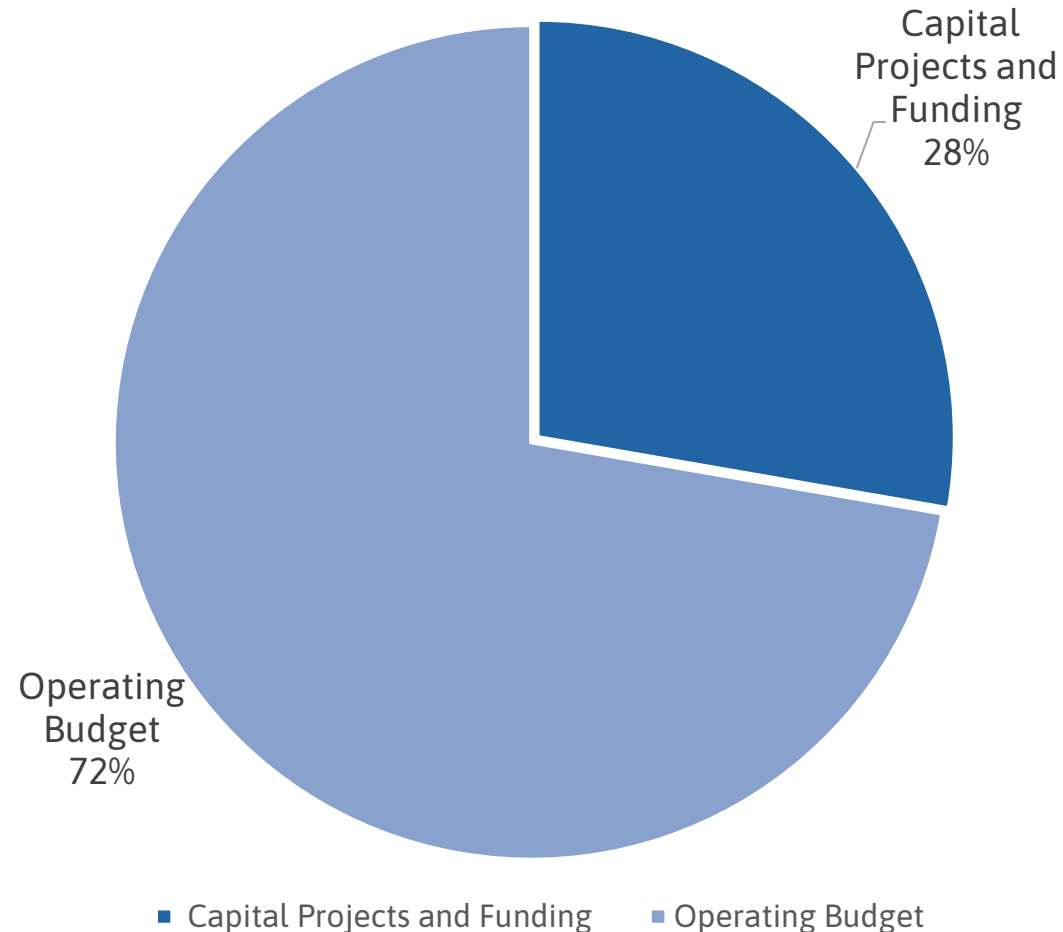
- Overview of the 2025-26 City Manager's Recommended Budget
- Operating Budget Highlights
- Next Steps



2.2% increase over the 2023-24 Biennial Budget

City of Vancouver 2025-2026 City Manager's Recommended Budget

- Shift from Operating to Capital Budget, funded by dedicated capital funding
- The 2025-2026 Budget includes carryforward budget of \$16.5M for GF, Streets, and Fire



2025-2026 City Manager's Recommended Budget

Recommended Budget: \$2.1 billion

Operating Budget
\$1.5 billion

Capital Budget
\$0.6 billion

General, Street,
Fire Funds
\$769 million

All Other
Operating Funds
\$763 million

Capital Projects
\$440 million

Funding
Transfers
\$143 million



2025-26 Budget Framework: Maintained Council Policy Priorities



Culture and Heritage



Transportation and Mobility



Vibrant and Distinct Neighborhoods



Economic Opportunity



Climate and Natural Systems



High Performing Government



Housing and Human Needs

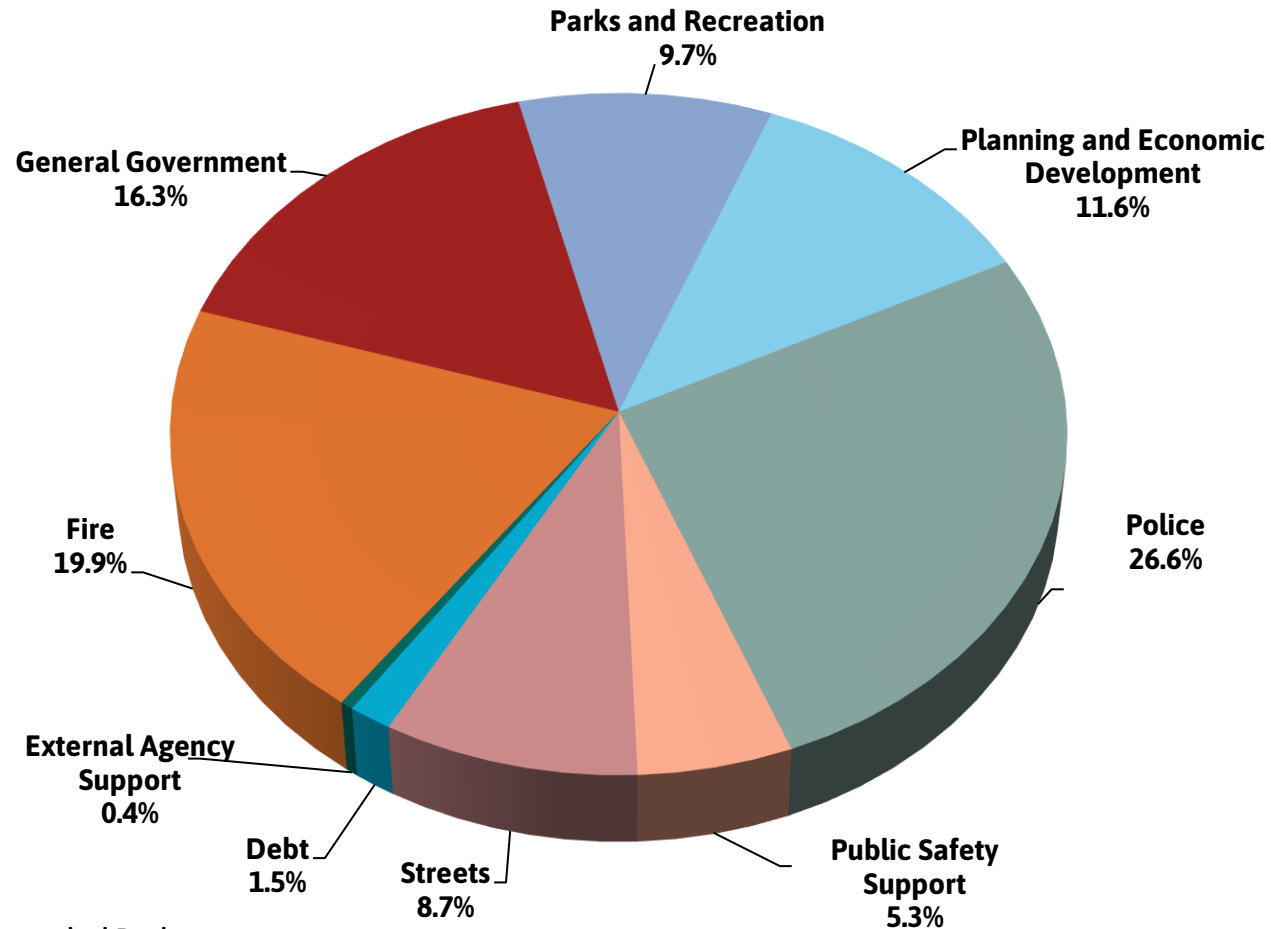


Safe and Prepared Community



General Fund Budget Expenditures

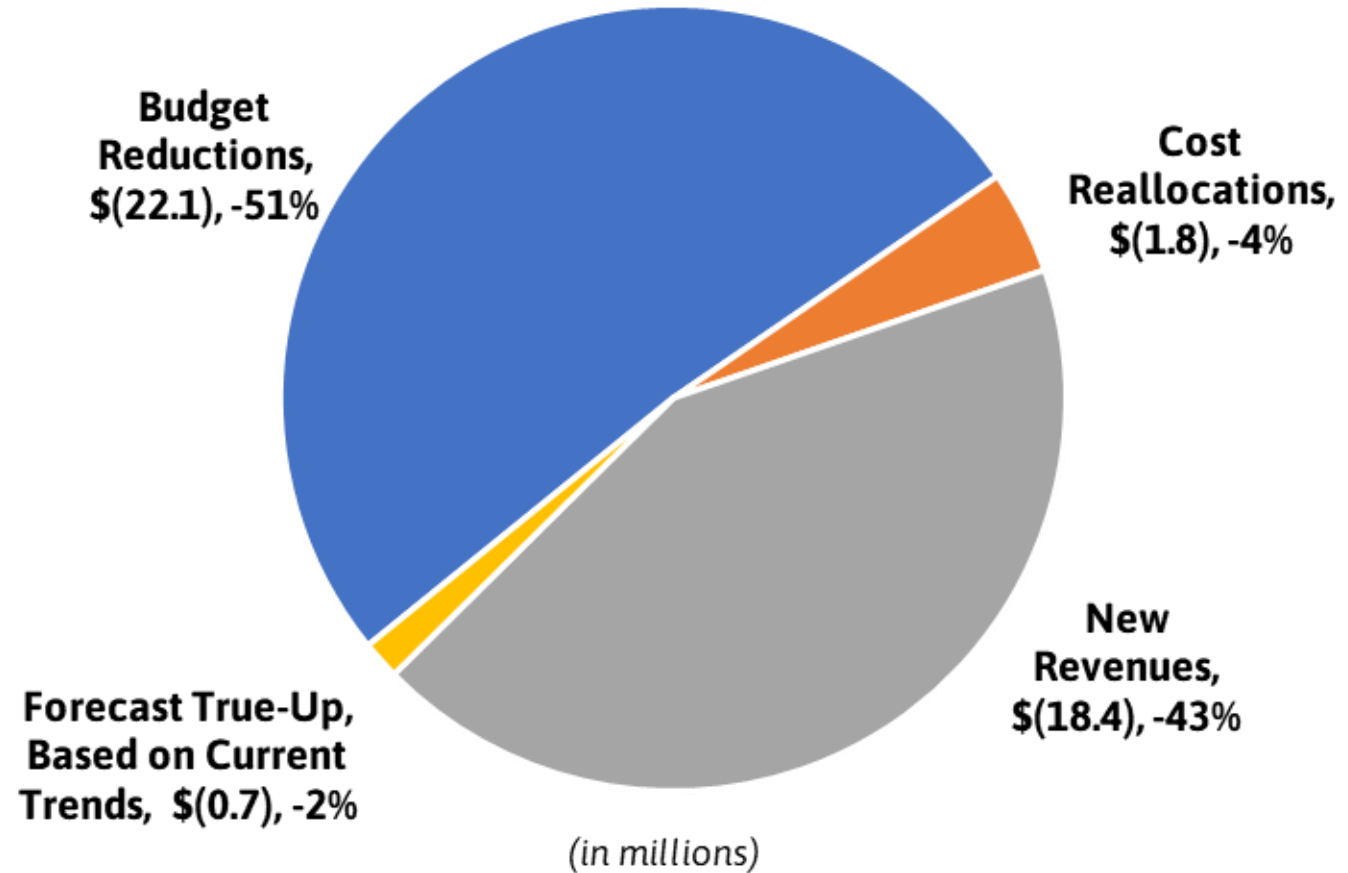
2024 General Fund Budget:
\$287.8M (fee revenue-funded expenditures removed)



2025-2026 Operating Budget

Addressing the Budget Deficit

2025-26 Budget Balancing, \$(43) Million



2025-2026 Operating Budget

Addressing the Budget Deficit

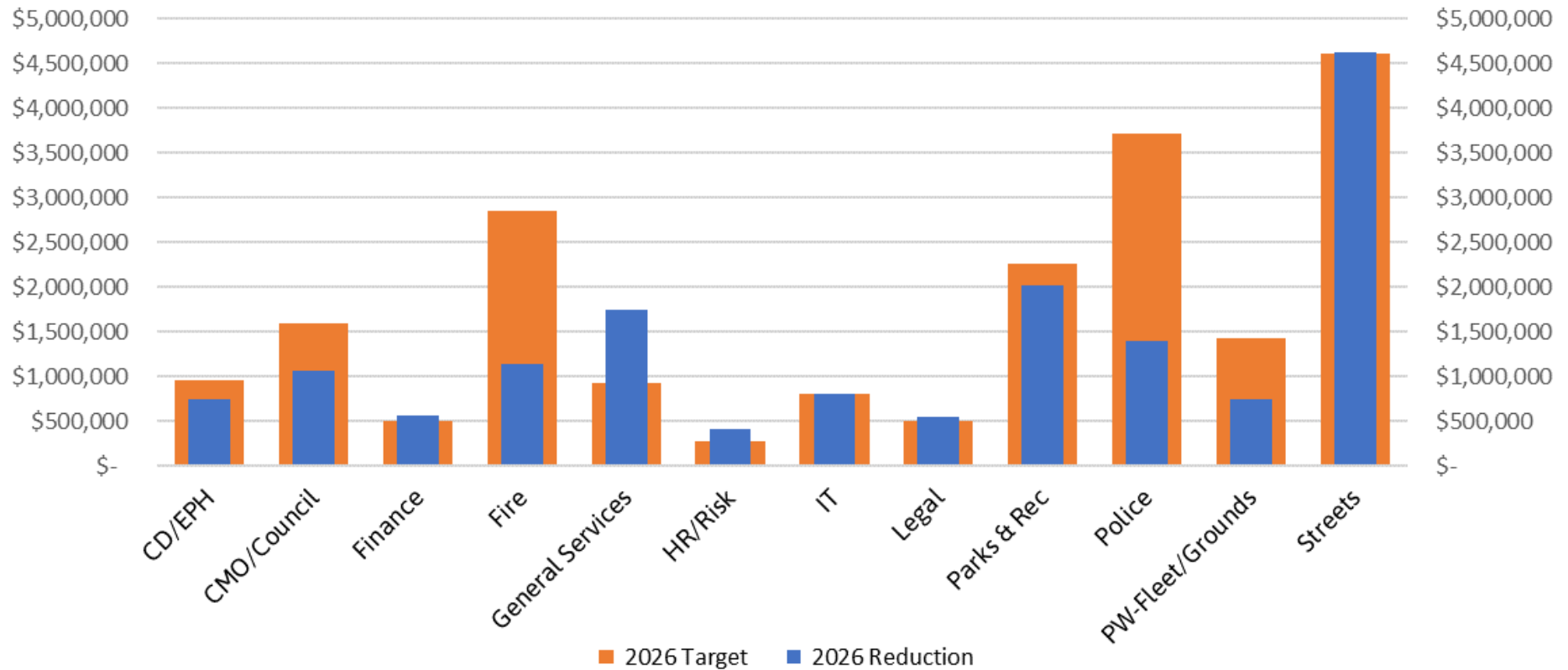
- **Operating Revenue Highlights** **\$18.4M**
 - Additional Utility Tax on Gross Utility Revenues \$5.3M
 - Private Utility Cable Tax \$3.8M
 - Affordable Housing (Unsheltered Support) \$3.5M
 - National Opioid Settlement (Unsheltered Support) \$1.8M
 - Criminal Justice Training Commission Academy (Police Support) \$1.2M
 - Commercial Park Tax (Transportation Support) \$0.5M



2025-2026 Operating Budget

Addressing the Budget Deficit

2026 Target vs Reduction/New Revenue
by Department



2025-2026 Operating Budget

Addressing the Budget Deficit

Department	2026 Baseline Budget	2026 Reduction/ New Rev	% of Budget
CD/EPH	\$ 10,735,807	\$ (740,108)	-6.89%
CMO/Council	\$ 18,046,918	\$ (1,061,949)	-5.88%
Fire	\$ 80,122,790	\$ (1,132,836)	-1.41%
Legal	\$ 8,010,317	\$ (547,945)	-6.84%
Parks & Rec	\$ 20,591,718	\$ (2,011,735)	-9.77%
Police	\$ 75,755,481	\$ (1,394,940)	-1.84%
Streets	\$ 35,545,660	\$ (4,618,634)	-12.99%



2025-2026 Operating Budget – General, Street & Fire:

- Budget Reductions
- Grant/Revenue Funded
- New/Increased Programs





Budget Reductions, General, Street and Fire Funds Highlights



2025-2026 Operating Budget: General, Street, Fire Funds

Budget Reductions, General Fund Highlights

- **Safe & Prepared Community**

- Reduce Legal Services in Criminal Division - \$0.5M
- Reclass 2.0 Sergeants and 5.0 Corporals to Police Officers - \$0.4M
- Transition of Emergency Management Coordination to CRESA - \$0.2M
- Reduce Support in Police Records Division - \$0.2M

- **Economic Opportunity**

- Reduce Land Use Planning Support - \$0.2M



2025-2026 Operating Budget: GSF

Budget Reductions, General Fund Highlights

- **Culture & Heritage**

- Reduce Management and Administrative Support in Recreation -\$0.9M
- Eliminate Senior Hike Program and Camp Field Trips -\$0.7M
- Increase Community Center Fees (decrease General Fund subsidy) -\$0.4M
- Reduce Community Center Administrative Support -\$0.2M
- Special Event & Park Shelter Reservation Fee Increase -\$0.1M



2025-2026 Operating Budget: GSF

Budget Reductions, General Fund Highlights

- **High Performing Government**

- Shift Park Capital position expenses to Capital Projects -\$0.6M
- Parks Reductions in services, supplies, travel, etc. -\$0.4M
- Council Reductions in services, supplies, travel, etc. -\$0.2M
- City Manager’s Office Reductions in services, supplies, travel, etc. -\$0.2M

- **Climate & Natural Systems**

- Reduce Volunteer Management Program (Nature Spaces) -\$0.1M



2025-2026 Operating Budget: GSF

Budget Reductions, Street Fund Highlights

- **Transportation & Mobility**

- Reduce General Fund Curb Ramp Retrofit Funding (\$2.3M in 2025; \$2.5M ongoing beginning in 2026) -\$4.8M
- Reduce General Fund Street Support for Pavement Management (ongoing beginning in 2026) -\$2.1M



2025-2026 Operating Budget: GSF

Budget Reductions, Fire Fund Highlights

- **Safe & Prepared Community**

- Return 2.0 Training and 1.0 EMS Captain FTEs to Line Staffing -\$0.8M
- Reduce Administrative Support in Fire Department -\$0.6M



2025-2026 Operating Budget: GSF

Budget Reductions, GF Support Dept. Highlights

- **Safe & Prepared Community**

- Reduce Covid-19 Janitorial Services -\$1.2M
- Reduce City Facility Security Services -\$0.8M
- Reduce 2.0 FTE Vehicle Service Technicians -\$0.5M

- **Equity & Inclusion**

- Equity & Inclusion Division Reductions in services, supplies, travel, etc. -\$0.4M



2025-2026 Operating Budget: GSF

Budget Reductions, GF Support Dept. Highlights

- **High Performing Government**

- Reduce Finance & Management Services Support -\$0.8M
- Communication Division Reductions in services, supplies, travel, etc. -\$0.3M
- Reduce Class and Compensation Administrative Support -\$0.3M
- Reduced Information Technology Funded Network & Wireless Costs -\$0.3M

- **Climate & Natural Systems**

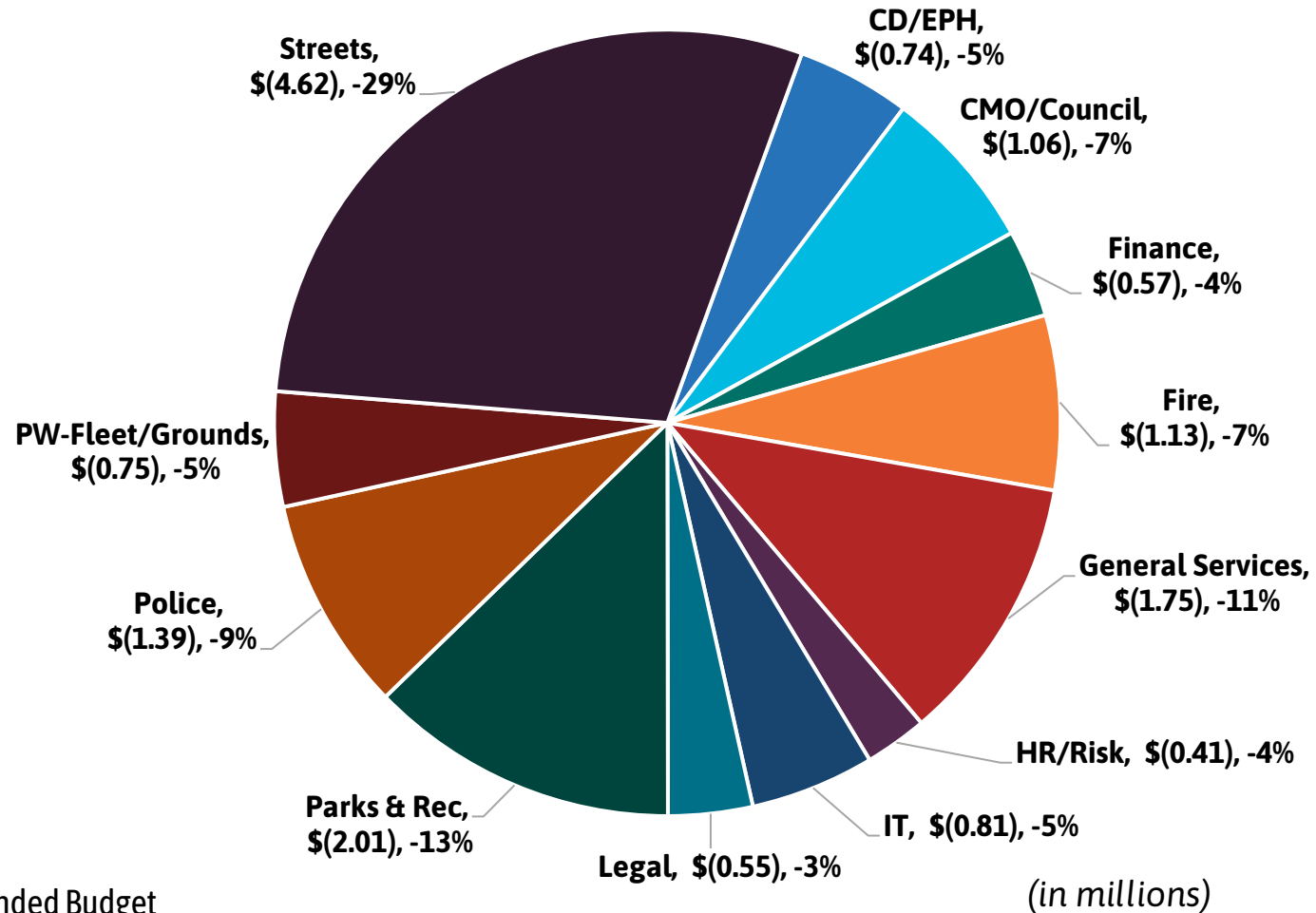
- Grounds Maintenance Division Program Reduction -\$0.4M



2025-2026 Operating Budget: GSF

Addressing the Budget Deficit

2026 Budget Reductions/New Revenue





Grant & Other Revenue Funded, General, Street, and Fire Funds



2025-2026 Operating Budget: GSF

Grant & Other Revenue Funded, General Fund

\$5.0M

- **Housing & Human Needs**

- Connecting Housing to Infrastructure Program (CHIP Grant) \$1.0M
- Homeless Assistance Resource Team (HART) Outreach (WSDOT Grant) \$0.2M

- **Transportation & Mobility**

- Commute Trip Reduction Program (WSDOT Grant) \$0.4M
- Extend 1.0 LTD to support Fourth Plain for All Investment Strategy (ARPA) \$0.3M
- Extend 1.0 LTD to support Interstate Bridge Replacement (IBR) \$0.3M
- Residential Transportation Demand Management Program (WSDOT Grant) \$0.2M



2025-2026 Operating Budget: GSF

Grant & Other Revenue Funded, General Fund

\$5.0M

- **Climate and Natural Systems**

- Home Electrification & Appliance Rebate (HEAR) DOC Grant \$1.2M
- Extend 2.0 LTD to complete 2025-2045 Comprehensive Plan & VMC 20 \$0.6M

- **High Performing Government**

- Convert 1.0 LTD to Regular Grants Management Analyst \$0.3M

- **Culture & Heritage / Equity & Inclusion**

- Extend 1.0 LTD to Support Downtown Small Business (ARPA & IBR) \$0.3M
- Performing Art Center (PAC) Study (Admissions Tax) \$0.2M





New / Increased Programs, General, Street, and Fire Fund Highlights



2025-2026 Operating Budget: GSF

New/Increased Programs, General Fund Highlights **\$44.7M**

- **Safe & Prepared Community**

- Police Radio Replacement Funding \$2.2M
- Public Defense Services (State Law Change) \$1.8M
- Humane Society Contract Increase, Approved by Council \$0.9M
- CRESA Increase for Dedicated Services to Vancouver \$0.8M
- LEOFF II Employer Rate Increase \$0.8M
- Emergency Management Coordinator (CRESA) \$0.2M



2025-2026 Operating Budget: GSF

New/Increased Programs, General Fund Highlights \$44.7M

- **Housing & Human Needs / Economic Opportunity**

- Future Bridge Shelter Operating costs, starting 9/2025 (B&O Tax - Retail) \$8.4M
- Homelessness Operating Costs increase \$5.1M
- Vancouver City Center Vision (VCCV) Consultant Services \$0.4M
- Regional Economic Development Partnerships (CREDC, VDA, GPI) \$0.4M

- **Culture & Heritage / Equity & Inclusion**

- Fourth Plain Commons Maintenance and Utilities \$0.3M
- Vancouver Arts & Music Festival (2025) \$0.2M
- Small, Minority, and/or Disadvantaged Businesses Outreach \$0.2M



2025-2026 Operating Budget: GSF

New/Increased Programs, General Fund Highlights

\$44.7M

- **High Performing Government**

- General Liability & Property Insurance Increase + Workers Comp \$3.5M
- WorkDay Replacement ER&R \$1.2M
- Fleet Replacement Shortfalls \$2.4M
- 2025-2045 Comprehensive Plan & VMC 20 Update (carryforward) \$0.8M



2025-2026 Operating Budget: GSF

New/Increased Programs, Street Funds Highlights \$3.2M

- **Transportation & Mobility**

- Sidewalk Reconstruction & Maint. Additional Funding (Parking Tax) \$1.0M
- Safe Routes to School Program – Education & Outreach (TBD) \$0.4M
- Add 1.0 FTE Transportation Principal Planner (Capital Projects) \$0.3M
- Add 4.0 Engineering Staff to Manage Complete Streets & Traffic Safety Projects (Capital Projects) \$0.3M
- Transportation System Plan Implementation (TBD) \$0.2M



2025-2026 Operating Budget: GSF

New/Increased Programs, Fire Fund Highlights

\$11.3M

- **Safe & Prepared Community**

– Increase in Overtime Budget to Cover Daily Minimum Staffing	\$5.8M
– Fire Radio Replacement Funding	\$1.5M
– LEOFF II Employer Rate Increase	\$0.9M
– American Medical Response (AMR) Contract Renewal	\$0.8M
– City Subsidy for Emergency Ambulance Service Staffing	\$0.7M
– Clark Regional Emergency Services Agency (CRESA) Rate Increase	\$0.4M



2025-2026 Operating Budget: GSF

New/Increased Programs, GF Support Dept. Highlights **\$11.2M**

- **Culture & Heritage / Equity & Inclusion**

- Diverse Supplier Tracking Software \$0.5M
- Small, Minority, and/or Disadvantaged Businesses Outreach \$0.2M

- **High Performing Government**

- Self-insured Medical Coverage Increase \$3.7M
- Migrate On-premise Infor System to Cloud \$2.8M
- Computer, Laptop, and Network Hardware Replacements \$0.8M
- Phone System Replacement \$0.6M



2025-2026 Operating Budget – All Other Operating Funds

- Budget Reductions
- New/Increased Programs



2025-2026 Operating Budget

Budget Reductions, All Other Operating Funds Highlights

- **Safe & Prepared Community**

- Reduction in Building Inspection and Plans Exam Services (2.5 FTE) -\$0.7M

- **Climate & Natural Systems**

- Reallocating Utility Capital Personnel to Capital Projects -\$1.7M

- Reduce Solid Waste Community Partnerships
(Vancouver Watershed Alliance & Columbia Springs) -\$0.4M

- Stormwater Professional Services Reduction -\$0.3M

- Water Reductions in services, supplies, travel, etc. -\$0.3M



2025-2026 Operating Budget

New/Increased Programs, All Other Op. Funds Highlights \$37.4M

- **Safe & Prepared Community**

- Affordable Housing Services Unsheltered Support (transfer) \$8.7M
- Uncrewed Aircraft System Program \$0.5M
- Digital Evidence Cybercrime Unit (DECU) Storage Replacement \$0.4M

- **Climate & Natural Systems**

- Additional Utility Tax on Gross Utility Revenue \$5.3M
- Wastewater Treatment Plant Professional Services Increase \$1.4M
- Wastewater Ash Disposal Cost Increase \$0.5M
- Tiered Utility Rates Implementation Staffing \$0.4M



2025-2026 Operating Budget

New/Increased Programs, All Other Op. Funds Highlights \$37.4M

- **Economic Opportunity**

- Tourism Fund Lodging Tax Allocation \$1.9M
- Add 5.0 Capital Project Management FTE to Support Public Works & General Services Capital Program \$1.1M

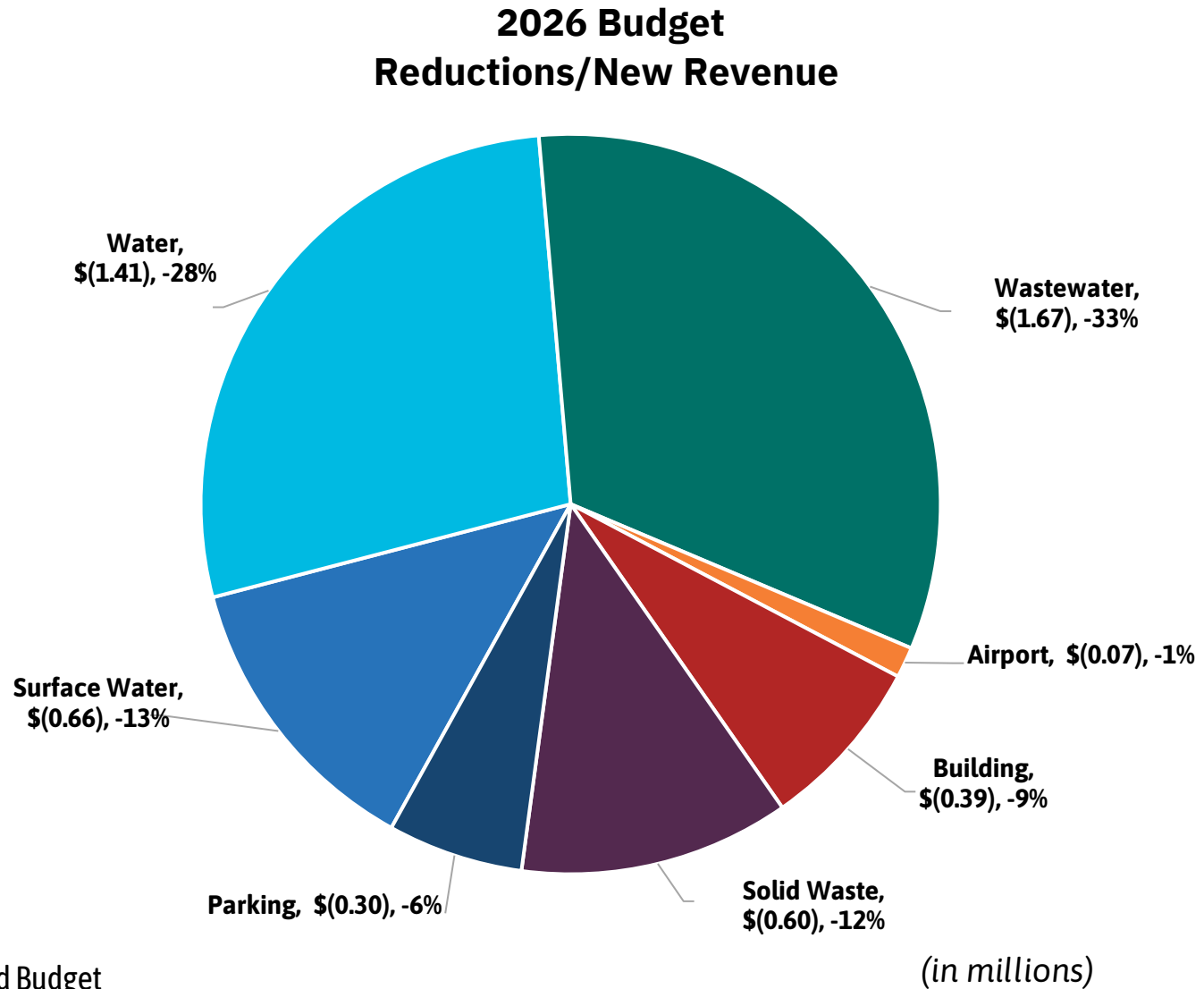
- **Transportation & Mobility**

- Parking Plan Implementation (includes Wayfinding and Pilot Circulator) \$0.6M
- Parking Pay Station Upgrades with ADA Compliance \$0.6M
- Parking Garage & Lot Maintenance & Updates \$0.5M



2025-2026 Operating Budget

Efficiency Reductions in Enterprise Funds



2025-2026 Operating Budget – Authorized FTEs



2025-2026 Staffing

- **Net city-wide reduction of 9.05 FTEs compared to 2024**
 - Reduced 27.55 Regular FTEs
 - All sworn public safety positions were maintained
 - 9.00 FTEs were filled, impacting twelve employees
 - Reduced 8.50 LTD FTEs
 - 1.50 FTE were filled, impacting two employees
 - Added 21.00 FTEs
 - Majority are funded by new revenue or utility funds, or charging to capital projects
 - Added 6.00 LTD FTEs
 - 5.00 to support Operations Center Campus Construction
 - 1.00 to support implementation of Tiered Rates



2025-2026 Operating Budget

FTE Summary: Net Reduction 9.05 FTEs

Community Development -4.00 FTE	City Manager's Office 1.00 FTE	Citywide and General Services 7.50 FTE	Economic Prosperity & Housing -1.50 FTE
<p><u>Reduction</u></p> <p>General Fund:</p> <ul style="list-style-type: none"> • 1.0 FTE Assist Planner • 0.5 FTE Support Spec <p>Building Fund:</p> <ul style="list-style-type: none"> • 1.0 FTE Bldg Inspector II • 1.0 FTE Bldg Inspector III • 0.5 FTE Plans Examiner 	<p><u>Addition</u></p> <p>General Fund:</p> <ul style="list-style-type: none"> • Convert 1.0 LTD FTE Senior Management Analyst to Regular FTE (grant funding) 	<p><u>Addition</u></p> <p>General Fund/Fire Fund:</p> <ul style="list-style-type: none"> • Extend 8.0 FTE Public Safety Overhire Positions <p><u>Reduction</u></p> <p>General Fund:</p> <ul style="list-style-type: none"> • 0.5 FTE Emergency Preparedness Manager 	<p><u>Reduction</u></p> <p>General Fund:</p> <ul style="list-style-type: none"> • 1.0 FTE Assoc Planner <p>Parking Fund:</p> <ul style="list-style-type: none"> • 0.5 FTE Parking Officer

Position reclassifications and movement between departments are not identified on slide, but are specified on Attachment B.



2025-2026 Operating Budget

FTE Summary: Net Reduction 9.05 FTEs

Fire Department -3.0 FTE	Financial Services -0.5 FTE	Human Resources -2.8 FTE	Legal Services -2.0 FTE
<p><u>Reduction</u></p> <p>Fire Fund:</p> <ul style="list-style-type: none"> • 1.0 FTE Material Control Coordinator (Logistics Division) • 2.0 FTE Senior Support Specialists (Training & Admin Support Divisions) 	<p><u>Addition</u></p> <p>Internal Admin Svc Fund:</p> <ul style="list-style-type: none"> • 2.0 FTE Senior Accountants (B&O-Retail Tax & Commercial Parking Tax) <p><u>Reduction</u></p> <p>Internal Admin Svc Fund:</p> <ul style="list-style-type: none"> • 1.0 FTE Business Intelligence Analyst • 1.0 FTE Principal Procurement Specialist • 0.50 FTE Senior Accounting Clerk 	<p><u>Reduction</u></p> <p>Internal Admin Svc Fund:</p> <ul style="list-style-type: none"> • 1.0 FTE Human Resources Analyst • 1.0 FTE Human Resources Specialist (Police Funded) • 0.8 FTE Department Aide 	<p><u>Reduction</u></p> <p>General Fund:</p> <ul style="list-style-type: none"> • 1.0 FTE Assistant City Attorney II (two .50 FTE) <p>Internal Admin Svc Fund:</p> <ul style="list-style-type: none"> • 1.0 FTE Assistant City Attorney III

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2025-2026 Operating Budget

FTE Summary: Net Reduction 9.05 FTEs

Police Department -1.0 FTE	Parks & Recreation -1.5 FTE	PW Streets 5.0 FTE	PW Water (Operating) 1.25 FTE
<p><u>Reduction</u></p> <p>General Fund:</p> <ul style="list-style-type: none"> 1.0 FTE Lead Police Records Specialist 	<p><u>Addition</u></p> <p>General Fund:</p> <ul style="list-style-type: none"> 2.0 FTE Park Developers (Parks & Plaza projects) 1.0 FTE Permit Specialist (Recreation Fees) <p><u>Reduction</u></p> <p>General Fund:</p> <ul style="list-style-type: none"> 2.0 FTE Senior Recreation Specialists 1.0 FTE Recreation Services Manager 1.0 FTE Customer Service Reps (two 0.5 FTEs) 0.5 FTE Dept Aide 	<p><u>Addition</u></p> <p>Street Fund:</p> <ul style="list-style-type: none"> 1.0 Senior Civil Eng. and 1.0 Civil Engineer FTE (Complete Streets) 1.0 Traffic Engineer and 1.0 Engineering Specialist FTE (Traffic Safety Program) 1.0 Streets & Traffic Operations Superintendent FTE 	<p><u>Addition</u></p> <ul style="list-style-type: none"> 1.0 FTE Water Center Facilities Assistant 1.0 LTD Customer Service Rep FTE and 1.0 FTE Sr Accounting Clerk (Tiered Rates Implementation) <p><u>Reduction</u></p> <ul style="list-style-type: none"> 1.0 FTE Utility Accounting Clerk 0.75 FTE Dept Aide

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2025-2026 Operating Budget

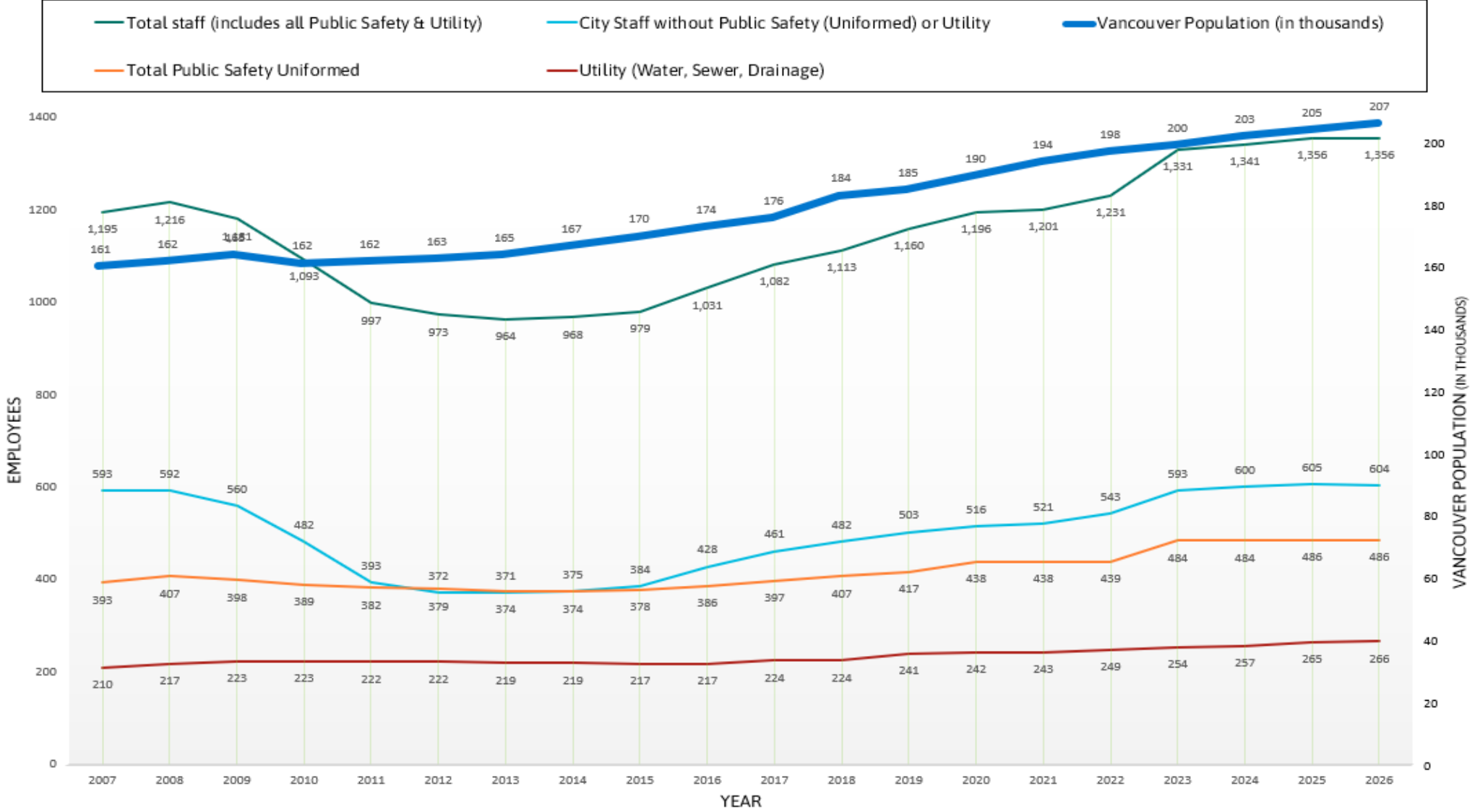
FTE Summary: Net Reduction 9.05 FTEs

PW Water (Construction) 10.0 FTE	PW Sewer 1.0 FTE	PW Solid Waste 1.0 FTE	PW Fleet -2.0 FTE
<p><u>Addition</u></p> <ul style="list-style-type: none"> • 5.0 LTD Construction/ Engineer FTEs (PW Ops Campus Construction) • 1.0 Senior Civil Engineer FTE and 1.0 Construction Inspection Specialist (GS Capital Workplan) • 1.0 Senior Construction Inspector FTE, 1.0 Construction Inspection Specialist, and 1.0 Surveyor (PW Capital Program) 	<p><u>Addition</u></p> <ul style="list-style-type: none"> • 1.0 FTE Engineering Specialist (PFAS Monitoring) 	<p><u>Addition</u></p> <ul style="list-style-type: none"> • 1.0 FTE Solid Waste Planner (rate funded) 	<p><u>Reduction</u></p> <ul style="list-style-type: none"> • 2.0 FTE Fleet Services Technicians

Position reclassifications and movement between departments are not identified on slide, but are specified on Attachment B.



Vancouver City Staffing Over Time





Next Steps

- City Manager's Recommended Budget:
 - Published – Sept. 30
 - Budget Overview Workshop – Oct. 7
 - **Operating Workshop – Oct. 14**
 - **Capital & Ordinances – Oct. 28**
 - **First Reading – Nov. 4**
 - **Public Hearing & Adoption– Nov. 18**



Upcoming Actions

- November 4, 2024
 - First Reading of the 2025-2026 Budget and Supporting Ordinances
- November 18, 2024
 - Public Hearing on the 2025-26 Budget and Supporting Ordinances
 - Budget Ordinances:
 - Budget Ordinance
 - Property Tax Ordinances
 - Utility Rate Increase
 - Admissions Tax
 - Business & Occupation Tax
 - Commercial Parking Tax
 - Cable Excise Tax
 - Cultural Access Sales Tax
 - Special fee inflationary increases
 - Resolution on Financial Policies



Thank You



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